



Standards Presentation

Eastern Idaho Chapter

19 September 2007

Steve Fahrenkrog

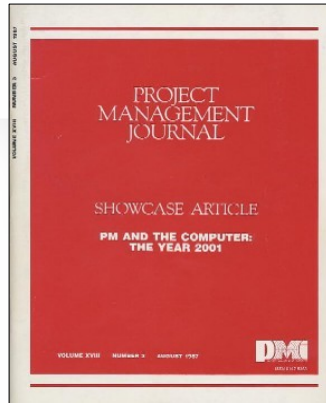
PMI Director, Knowledge Delivery Group

Agenda

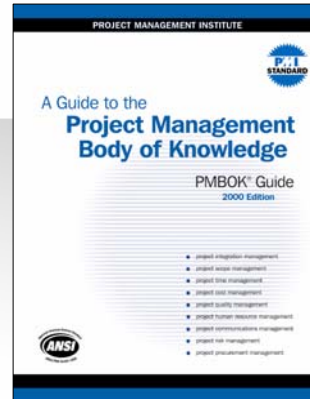


- How Did We Get Here?
- Key PMI Global Standards & Concepts
- What is PMI standards process?
- 2008 Standards Program
- Why Get Involved?
- PMI involvement in ISO activities
- PMI Standards Program Management Team
- Questions?

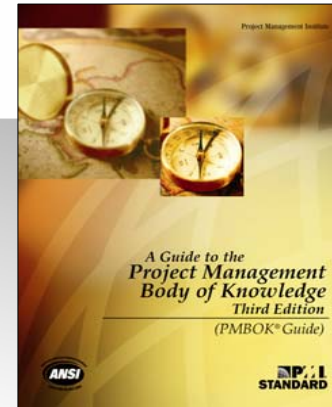
How Did We Get Here?



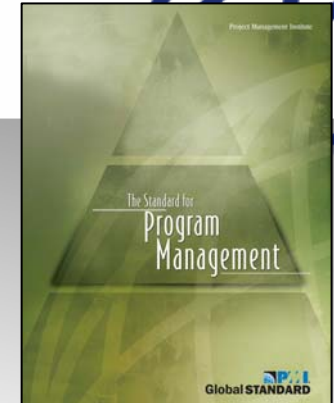
1987



2000



2004



2006



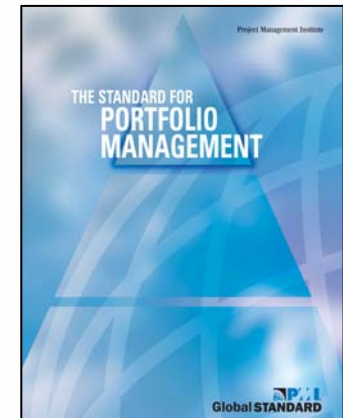
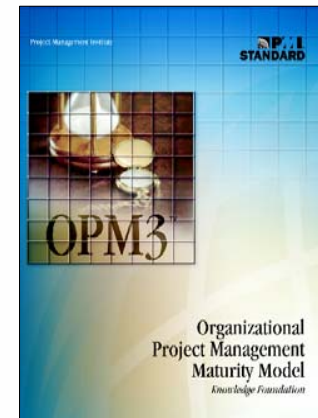
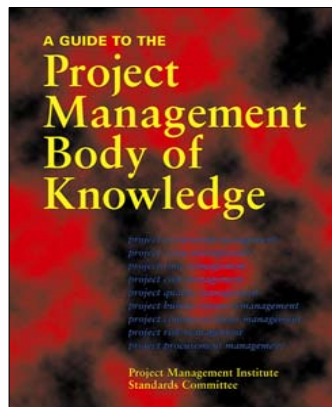
1983

1996

2002

2003

2006

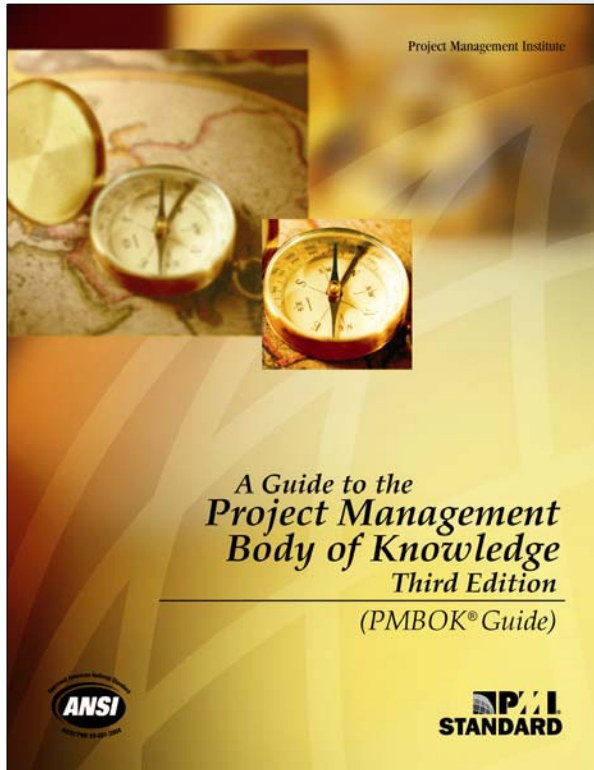


PMI Standards Background

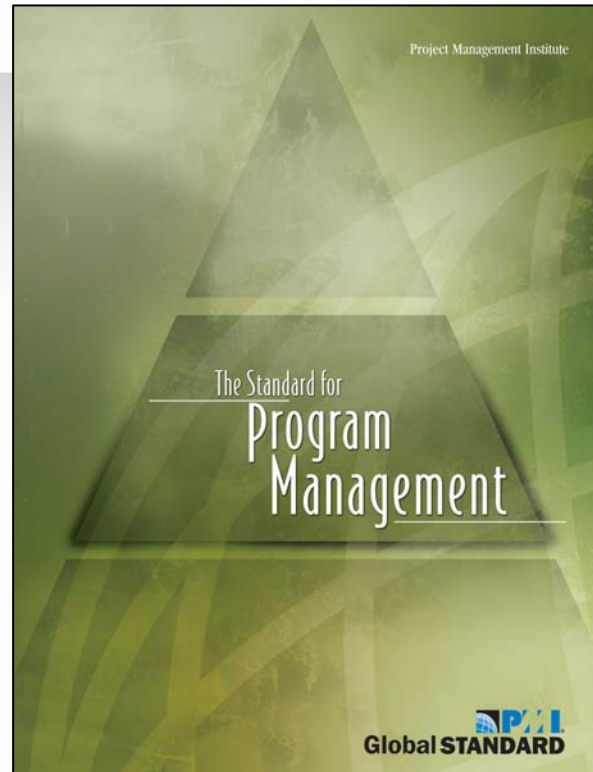


- **1969** – PMI founded
- **1983** – PMI Special Report on Ethics, Standards, and Accreditation – the Standards portion was *The Project Management Body of Knowledge (PMBOK)*
- **1987** – *PMBOK* Standard was published
- **1996** – *A Guide to the Project Management Body of Knowledge (PMBOK[®] Guide)* [first edition] published
- **1998** – PMI accredited as a Standards Development Organization (SDO) by ANSI
- **2000** – The *PMBOK[®] Guide* - 2000 Edition [second edition] published as an American National Std

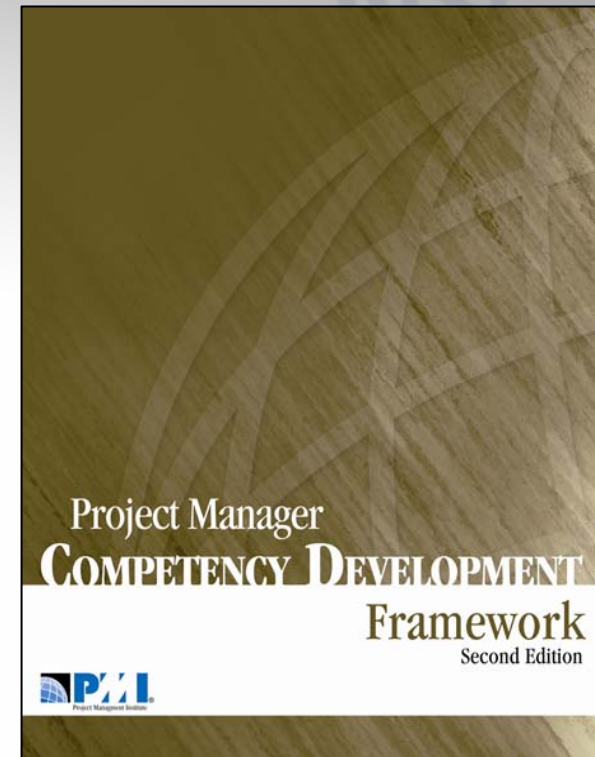
Key PMI Standards



Projects

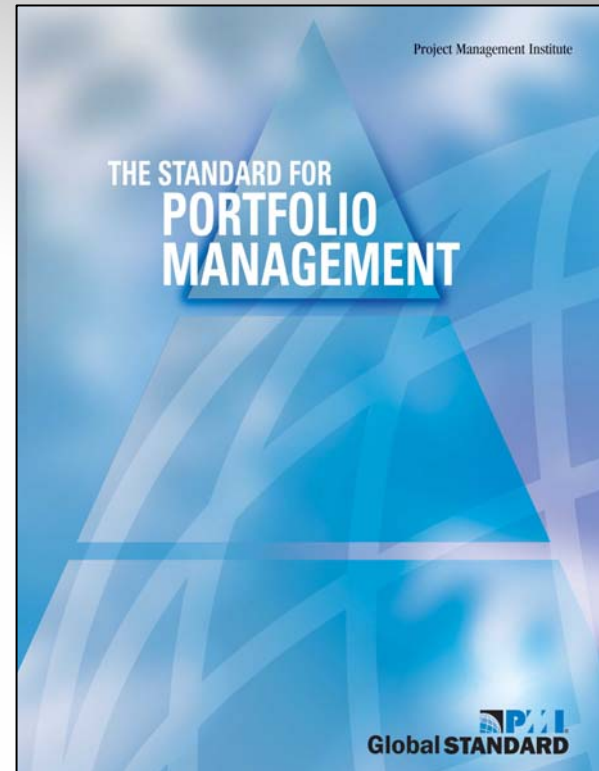
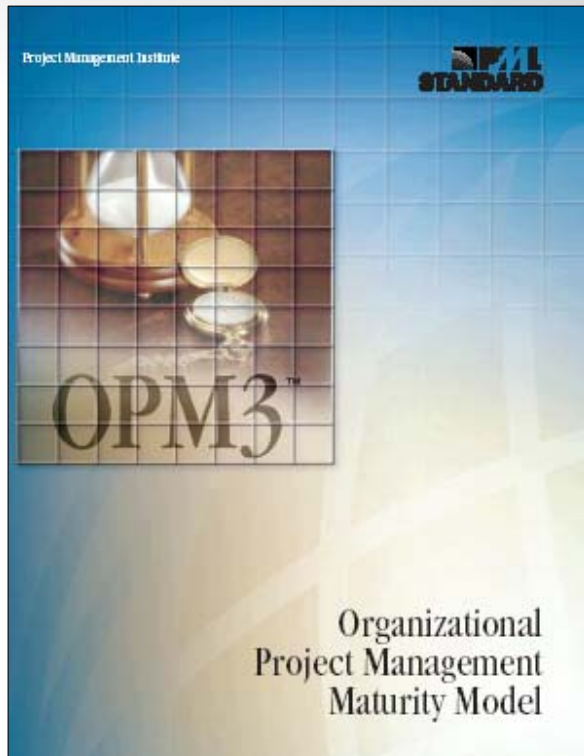


Programs



People

Key PMI Standards (Continued)



Organizations

Tables of Contents Comparison



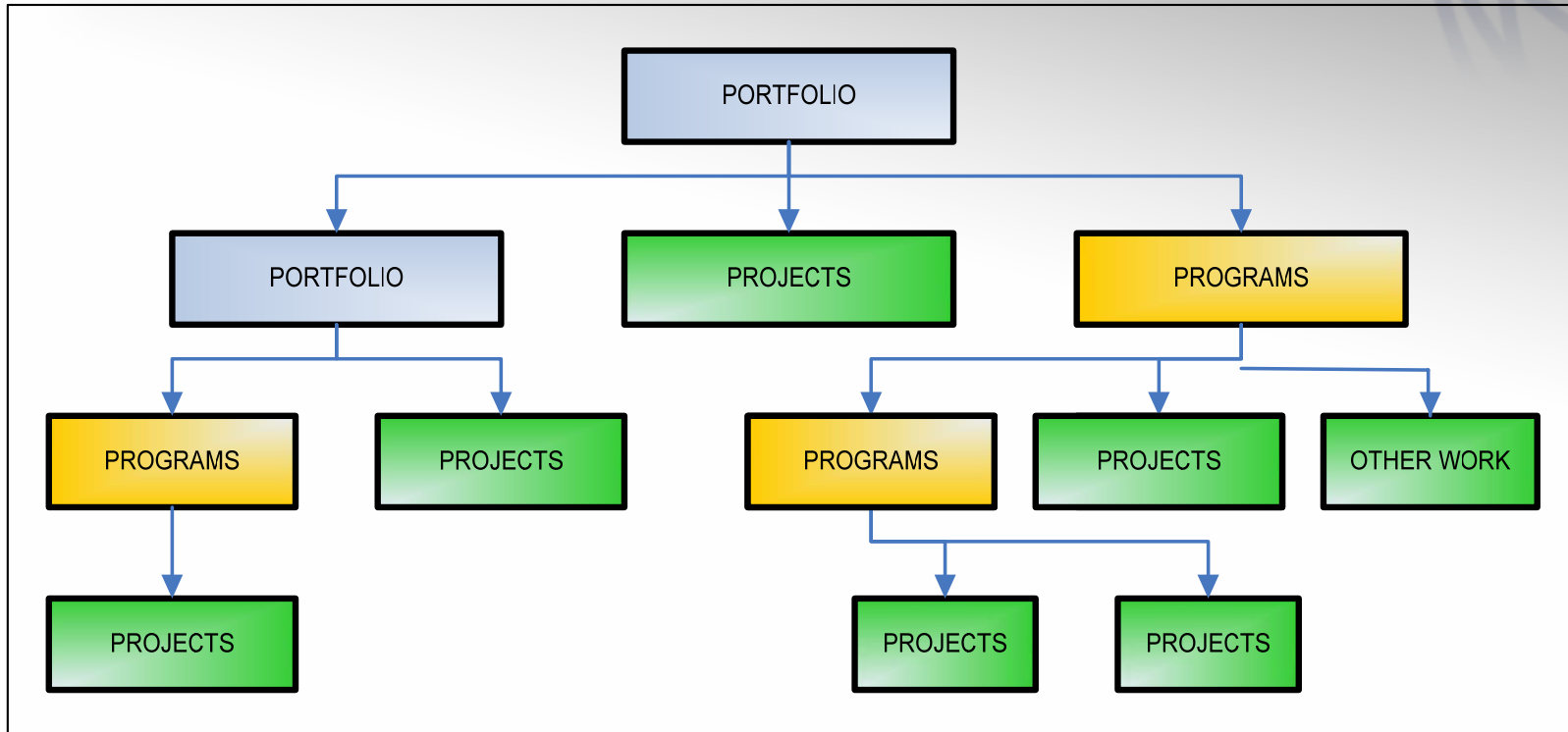
<i>PMBOK® Guide—Third Edition</i>	<i>The Standard for Program Management</i>	<i>The Standard for Portfolio Management</i>
Section I The Project Management Framework Chapters 1 & 2	Section I The Program Management Framework Chapters 1 & 2	Section I The Portfolio Management Framework Chapters 1 & 2
Section II The Standard for Project Management of a Project Chapter 3 – 5 Process Groups 44 Project Management Processes	Section II The Standard for Program Management Chapter 3 – 5 Process Groups 39 Program Management Processes	Section II The Standard for Portfolio Management Chapter 3 – 2 Process Groups 9 Portfolio Management Processes
Section III The Project Management Knowledge Areas Chapter 4 through 12	Section # - None No Knowledge Areas	Section # - None No Knowledge Areas
Section IV Appendices Appendix A through G	Section III Appendices Appendix A through H	Section III Appendices Appendix A through D
Section V Glossary and Index	Section IV Glossary and Index	Section IV Glossary and Index

Major Distinctions

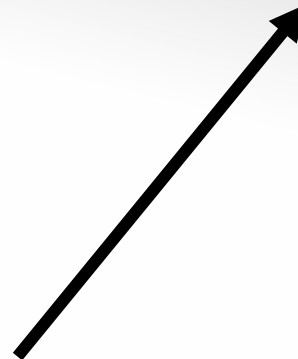
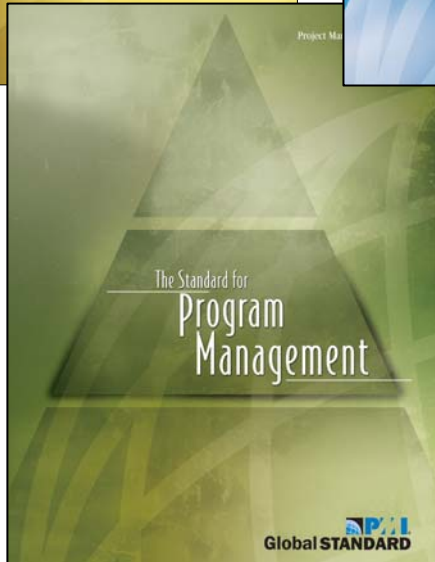
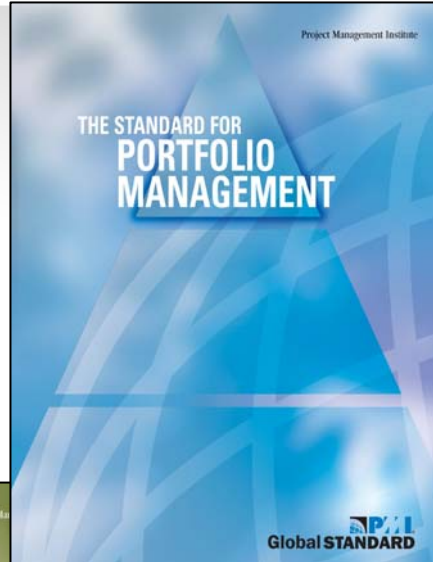
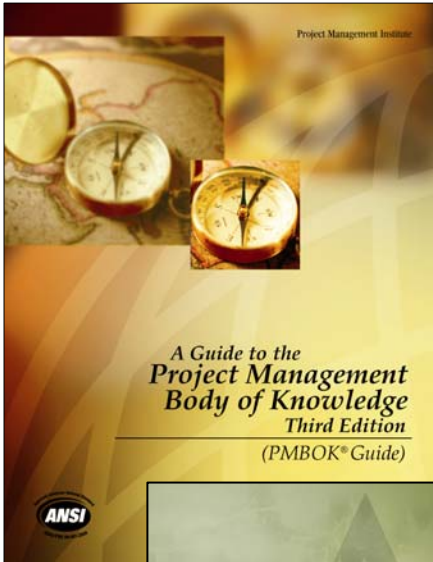


- Program Management
 - Includes non-project work
 - Bounded context
 - Audience defined by program goal(s)
 - Major Themes
 - Benefits Mgmt
 - Stakeholder Mgmt
 - Governance
- Portfolio Management
 - Not a project; more an ongoing business process
 - Broad strategic focus
 - Audience is Senior Executive Level
 - Major Focus
 - Alignment
 - Decision making
 - Doing the 'right' things

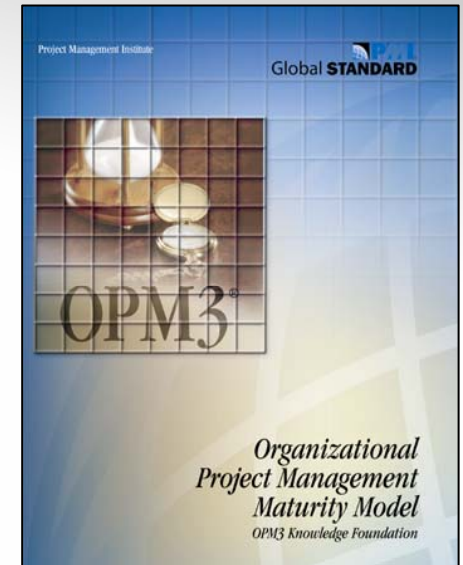
High-Level View: Portfolio, Programs, Projects



Good to Best



Organizational
Best Practices

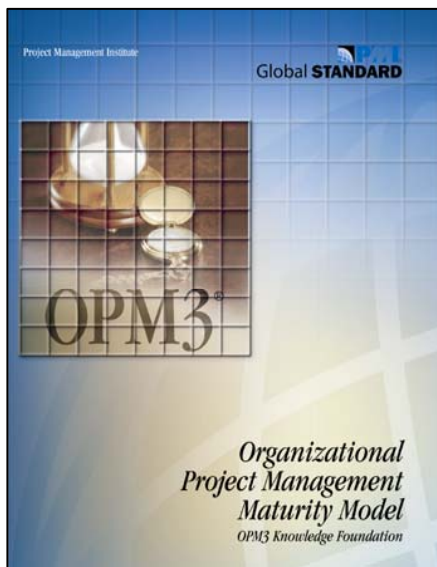


Good Practices in
use today in
Projects, Programs,
or Portfolios

What is Organizational Project Management?

“The application of knowledge, skills, tools and techniques to organizational and project activities to achieve the aims of an organization through projects.”

OPM3 Knowledge Foundation, p. 5

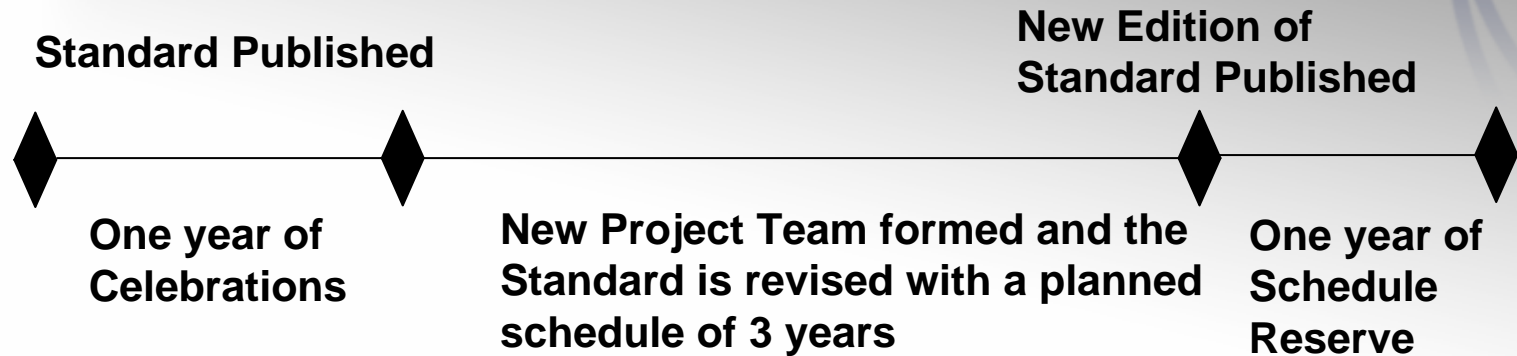


What is the Standards Process?



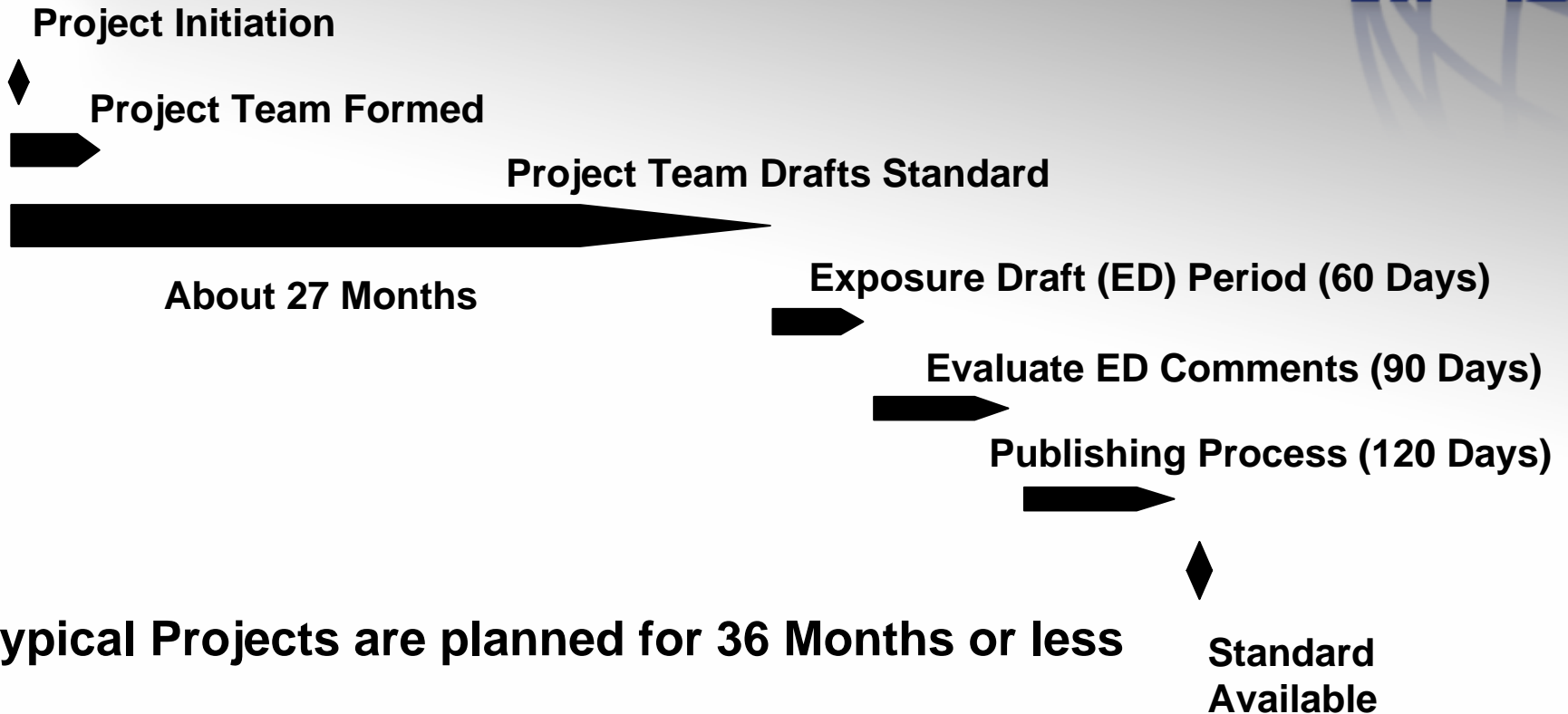
- Does PMI create standards the same way ISO does?
- How does PMI create a standard or update an existing standard?
 - Research
 - Virtual team formation and kick-off
 - SME & MAG review
 - Exposure draft posted
 - Adjudication & appeals
 - Consensus Body vote and publication

PMI Life Cycle for Standards



PMI Plans for a five year refresh cycle for all Standards

PMI Standards Project Schedule



Goal of the 2008 Standards Program

- Celebrate PMI's 25th Anniversary as a Standards Setting Organization
- Publish coordinated updates to the
 - *The Standard for Portfolio Management*
 - *The Standard for Program Management*
 - *PMBOK® Guide*
 - and *OPM3®* in 2008



Fourteen PMI Global Standards



THEME

TITLE *(Publish Date)*

Projects

***A Guide to the Project Management Body of Knowledge
(PMBOK® Guide) – Fourth Edition (4th Q '08)***

Construction Extension to the PMBOK® Guide Third Edition (4th Q '07)

Government Extension to the PMBOK® Guide Third Edition

Practice Standard for Earned Value Management - Second Edition (2009)

Practice Standard for Project Configuration Management

Practice Standard for Project Scheduling

Practice Standard for Work Breakdown Structures – Second Edition

Practice Standard for Project Risk Management (1st Q '08)

Practice Standard for Estimation (2009)

Programs

The Standard for Program Management – Second Edition (4th Q '08)

People

***Project Management Competency Development Framework –
Second Edition (3rd Q '07)***

Organizations

***Organizational Project Management Maturity Model (OPM3®) –
Second Edition (4th Q '08)***

The Standard for Portfolio Management – Second Edition (4th Q '08)

Profession

Unified Project Management Lexicon (4th Q '08)



Standards to be published in 2008



- 1st Quarter
 - *Practice Standard for Project Risk Management*
- December
 - *PMBOK® Guide – Fourth Edition*
 - *The Standard for Program Management – Second Edition*
 - *The Standard for Portfolio Management – Second Edition*
 - *OPM3® - Second Edition*

Key Milestones 2008



PMBOK® Guide – Fourth Edition

- Phase Gate review of *PMBOK® Guide – Fourth Edition* 1st Q 2007
- TVC Review 4th Q 2007
- Complete Exposure Draft Complete **February 2008**
- Complete Consensus Body Balloting **July 2008**
- Final Draft to Publishing **June 2008**
- Final Translations to Publishing **August 2008**

OPM3® – Second Edition

- Complete Exposure Draft Complete **February 2008**
- Complete Consensus Body Balloting **July 2008**
- Final Draft to Publishing **June 2008**

The Standard for Program Management – Second Edition

- Complete Exposure Draft Complete **March 2008**
- Complete Consensus Body Balloting **August 2008**
- Final Draft to Publishing **July 2008**

The Standard for Portfolio Management – Second Edition

- Complete Exposure Draft Complete **March 2008**
- Complete Consensus Body Balloting **August 2008**
- Final Draft to Publishing **July 2008**

Benefits of Participating in Standardization Activities



- Why thousands of volunteers donate their time to participate in standards setting activities;
 - Influence
 - Networking
 - Management
 - Thought Leadership
 - Industry Awareness



Impacting the Profession



The Standards activities at the Global Congresses provide an opportunity for businesses as well as individuals to network;

- Asia Pacific Global Congress
- EMEA Global Congress
- North America Global Congress
- Latin America Global Congress

PMI participates in the global standards arena.



- ISO operates on one country – one vote
- ISO is considered a very political environment
- ISO is a pay to play environment
- Goal of PMI Activities:
 - PMI will take a leadership role in ISO activities related to project management and influence the outcome of any standards on project management

PMI Involvement in ISO Activities 2007



- Category A Liaison
 - ISO/JCT1 SC7 – System and Software Engineering
 - ISO/TC 223 – Societal Security

Others:

- ISO/TC 176 Risk (Have made comments)
Looking at applying for Category A status

ISO Work Item on Project Management



- BSI proposed ISO development of PM standard in October 2006
- BSI proposed starting by using BS-6079
- ISO approved proposal as ISO/PC 236
- UK granted Chair of ISO/PC 236
 - BSI holds chair for the UK
 - Jim Gordon, long time APM appointed chair by BSI
- US granted Secretariat of ISO/PC 236
 - ANSI holds Secretariat for US – PMI to assume that role late in 2008
 - PMI accredited as US Technical Advisory Group Administrator

ISO Work Item on PM (Continued)



- First meeting of ISO/PC 236 scheduled for 29 Oct to 2 Nov 2007 at BSI HQ
- Second will be hosted by ANSI/PMI in US probably in the Spring
- Proposed organizational Structure – 3 Working Groups
 - WG - 1 Glossary
 - WG - 2 Project Management Processes
 - WG - 3 Background & Context Addendum

Organizational Members of the U.S. TAG for ISO/PC 236



Accenture – Mr. Mark Snedeker, Partner

ChoicePoint – Mr. Eric Norman, Vice President

Metier Corporation – Ms. Amy Vicarri, Vice President

PMCentersUSA – Mr. Walter Bowman, Executive Director

PMI – Mr. Nigel Blampied (Primary); Mr. Thomas Kurihara
(Alternate)

Washington Group International, Inc. – Ms. Rita Wilson
(Primary); Mr. Tor Osmundsen (Alternate)

Winston Strategic Management – Ms. Rebecca Winston,
Principle

Applicant Members to the U.S. TAG for ISO/PC 236



US Army, Fort Campbell Directorate of Logistics
J&J/BMAR, Joint Venture, LLP – Mr. John Lenart,
LT Col, USA Ret., Project Manager

Northrop Grumman – Mr. David Ross, Program
Manager

NASA – Contact to be decided

DoE, OECCM – Mr. Jay Rhoderick, Director

~ 300 additional emails of interest were received
following article in current edition of PMI Today

United States Delegation to the 1st Plenary for ISO/PC 236



Head of Delegation – Mr. Steve Fahrenkrog, Chairman,
US

Presentation for US – Mr. Walter Bowman

Confirmed Attendees – Ms. Nan Wolfslayer, Secretary,
US; Mr. John Zlockie; Ms. Rebecca Winston; Mr. Eric
Norman; Ms. Amy Vicarri; Mr. Nigel Blampied; Mr. Mark
Snedeker

Tentative Attendees – Ms. Rita Wilson, Mr. Tor
Osmundsen, Mr. John Lenhart, Mr. David Ross

2007 PMI Standards Program Management Team

(continued)



PMI Standards Program Member Advisory Group

Terry Cooke-Davies, PhD, BA, FAPM, FCMI, FRSA

Doug Clark

Carol Holliday, PMP

Debbie O'Bray

Asbjorn Rolstadas, Professor, Dr. Ing.

David Ross, PMP

2007 PMI Standards Program Management Team



PMI Global Operations Center Standards Department

John Zlockie, Standards Manager

Nan Wolfslayer, Compliance Specialist

Kristin Vitello, Standards Project Specialist

Nancy Wilkinson, PMP, Standards Project Specialist

Elaine Lazar, Standards Project Specialist

Amanda Freitick, Standards Program Administrator

Vacant, Standards Volunteer Associate



Questions?